

23rd ICC Miami Conference on International Arbitration

Miami | 30 Nov-2 Dec 2025



PROGRAMME

“Rising to the moment: embracing challenges and leading the way forward”

Monday, 1 December 2025

08.00 - 09.00 *Registration and welcome coffee kindly sponsored by TBD*

09.00 - 10.00 **ICC lens: embracing challenges and leading the way forward**

- **Alexander G. Fessas**, Secretary General, ICC International Court of Arbitration; Director, ICC Dispute Resolution Services, Paris
- **Ana Serra e Moura**, Deputy Secretary General, ICC International Court of Arbitration, Paris

Monday, 1 December 2025 (cont.)

10.00 - 11.15 **State-of-play of arbitration in Ibero and Latin America: what you need to know**

An analysis of the arbitration landscape across Latin America, focusing on recent legal reforms, case law, news and notable trends. The exchange of experiences and best practices is expected to enrich participants and serve as a point of comparison with their own jurisdictions and dispute resolution strategies.

- Ibero and Latin America overall review
 - Brazil: Bill 04/2025 to modify the Brazilian Civil Code and its effects to arbitration
 - Mexico: judicial reform in practice
 - Uruguay: Uruguay has Uber Supreme Court decision.
-
- **Flávia Bittar**, Founding Partner, Flavia Bittar Advocacia, Brazil
 - **Sandra González**, Head of Arbitration and Litigation, Ferrere, Uruguay; Vice-President, ICC International Court of Arbitration
 - **René Irra de la Cruz**, Partner, Cuatrecasas, Mexico
 - **Amanda Jiménez Pintón**, Counsel, ICC International Court of Arbitration, Paris

Moderator:

- **María Eugenia Ramírez**, Partner, Hogan Lovells US LLP, United States; Member, ICC Institute of World Business Law

11.15 - 11.30 **Q&A**

11.30 - 12.00 *Coffee break kindly sponsored by TBD*

12.00 - 13.00 **Revamping the ICC Arbitration Rules: towards enhanced clarity and efficiency**

This session will provide a preview of the ICC Arbitration Rules revision process, highlighting key changes and the reasoning behind them.

- **Kyle Olson**, Executive and Senior Legal Counsel, Boeing, United States
- **Valeria Galíndez**, Independent Arbitrator, GALÍNDEZ Arb, Brazil; Vice-President, ICC International Court of Arbitration
- **Claudia Salomon**, President, ICC International Court of Arbitration, Paris

13.00 - 13.15 **Q&A**

Monday, 1 December 2025 (cont.)

13.15 - 15.00 *Lunch generously sponsored by TBD*

Optional: Lunch session - Fostering talent across generations and backgrounds

This lunch roundtable aims at having an informal and practical discussion to explore how professionals have benefited from varied members' capabilities in international, cross-generational environments. Looking forward, the panel aims to identify what are best practices that could be implemented in law firms, companies, and dispute resolution organisations, to channel the power of globally distributed expertise, new technologies and evolving learning models.

- **Gabriela Álvarez Ávila***, Partner, DLA Piper, Mexico
- **Sandra Friedrich**, Assistant Dean, International Law Programs; Director, International Arbitration Institute; Lecturer in Law, University of Miami, United States
- **Marek Krasula***, Director for Arbitration & ADR North America, ICC Dispute Resolution Services, New York

Moderator:

- **Anna-Katharina Scheffer da Silveira**, Counsel, Adriana Braghetta Advogados, Brazil; ICC YAAF Representative for Latin America 2024-2026

Monday, 1 December 2025 (cont.)

15.00 - 16.00 Parallel Sessions

World Cup room I (Americana 3)

2026 World Cup: warming up for potential infrastructure disputes

The economic relevance of the sports industry in Latin America is undeniable, which is reflected in the complexity and value of transactions involved in global events, such as the World Cup. The 2026 World Cup to be hosted by Mexico, the USA, and Canada provides fertile ground to discuss arbitration and ADR in the context of infrastructure surrounding sporting events. Hence, this session aims at discussing infrastructure contracts and projects that surround sports and major sporting events, analysing past and prospective disputes.

- **Emilio García Silvero**, Legal & Compliance Director, FIFA, United States
- **Eduardo Zuleta**, Independent arbitrator, Arbitration Chambers, Colombia

Moderator:

- **Marie-Isabelle Delleur**, Counsel, Clifford Chance, Brazil

ICC room I (Americana 1,2)

Mock session on ICC Court's: decision on a challenge and its reasoning (ENGLISH ONLY)

Members of the Court and Secretariat will simulate an ICC Court session deciding on a mock challenge against an arbitrator and providing reasons for such decision.

- **Federico Campolieti**, Partner, Bomchil, Argentina; Member, ICC International Court of Arbitration
- **Lucía Olavarría**, Arbitrator and counsel, OLVARRIA Arbitraje & Consultoría, Peru; Member, ICC International Court of Arbitration
- **Raphael Lang Silva**, Counsel, ICC Court of Arbitration, São Paulo

16.00 - 16.30 *Coffee break kindly sponsored by TBD*

Monday, 1 December 2025 (cont.)

16.30 - 17.30 Parallel Sessions

World Cup room II (Americana 3)

From the field to the hearing room: arbitrating sports disputes

ICC room II (Americana 1,2)

Effective management of an arbitration with defaulting parties (ENGLISH ONLY)

Latin America generates high-value athletes, mainly in football involved in multi-million-dollar contracts and world-wide entertainment. For this reason, in the context of the World Cup and other sporting events, broadcasting, media and image rights, and sponsoring deals are of the utmost importance. This has a direct impact on arbitration, including ICC cases. Thus, this session will focus on the disputes arising from events and entertainment related to sports.

- **Massimo Coccia**, Senior Partner, Coccia De Angelis & Associati, Italy
- **Sabina Sacco***, Independent Arbitrator, Sabina Sacco Arbitration LLC, Switzerland

Moderator:

- **Juan Pablo Argentato**, Managing Counsel, ICC International Court of Arbitration, Paris

Arbitration with non-participating parties may raise some concerns to arbitrators and parties themselves, in terms of case management and future enforcement. In this sense, an effective management of the case is essential in order to avoid concerns and any negative impact on arbitration with defaulting parties. Thus, this session aims at discussing practical tools, tips and any other practical element that the arbitral tribunal and the participating party may take into account when dealing with arbitrations with non-participating parties.

- **José Manuel García Represa**, Founding Partner, Wordstone Dispute Resolution, France; Member, ICC Institute of World Business Law
- **Sofia Sampaio**, Partner, Armesto Dispute Resolution, Spain; ICC YAAF Representative for Europe & Central Asia 2024-2026

Moderator:

- **Rafael Rincón**, Partner, Rincón Castro Abogados SAS, Colombia

19.30 - 22.00 *Dinner*

Tuesday, 2 December 2025

09.00 - 10.00 *Welcome coffee kindly sponsored by TBD*

10.00 - 11.00 From upstream to mainstream: Exploring energy concession contracts in Latam

This panel will address the intersection between commercial and Investor-State arbitrations over concession contracts in the energy industry in Latin America. Energy concession contracts often involve both exploration of natural resources and construction and/or use of related infrastructure. This requires capital-intensive foreign investment over long periods, which brings together private investors, host governments, and state-owned entities, thus creating complex disputes that may be adjudicated under domestic and international arbitration frameworks. This panel will explore the interplay between these arbitration regimes, analysing jurisdictional challenges, procedural overlaps, most used

legal theories, the role of domestic courts, the substantive implications of dual-track arbitration, and how tribunals navigate these issues.

- **Teresa Garcia-Reyes**, Vice-President, Litigation, Baker Hughes, United States
- **Tim Martin**, Managing Director, Northumberland Chambers, Canada
- **Patrick W. Pearsall**, Partner, Gibson Dunn & Crutcher LLP, United States
- **Marcelo A. Schoeters**, Executive Vice President, Compass Lexecon, **Argentina**

Moderator:

- **Noiana Marigo**, Partner, Global Co-Head of the International Arbitration, Freshfields US LLP, United States

11.00 - 11.15 **Q&A**

11.15 - 11.45 Coffee break kindly sponsored by TBD

Tuesday, 2 December 2025

11.45 - 12.45 **ICC Arbitration debate: this house believes...**

Debate 1: “The use of AI in arbitration: what are the boundaries?”

- **Sofía Klot**, Partner, Klot Arbitration, Uruguay
- **David Arias**, Partner, Arias SLP, Spain

Debate 2: “The role of the co-arbitrator: too little intervention or too much?”

- **Eduardo Damião Gonçalves**, Partner, Mattos Filho, Brazil
- **Yasmine Lahlou**, Partner, Chaffetz Lindsey LLP, United States; Member, ICC International Court of Arbitration

Moderator:

- **Paul di Pietro**, Counsel, ICC International Court of Arbitration, New York

12.45- 13.00 **Q&A**

13.00 - 13.30 **Keynote speech**

13.30 - 13.40 **Closing remarks**

- **Patricia Ferraz**, Director for Arbitration & ADR South America, ICC Dispute Resolution Services, São Paulo

13.40 - 15.40 *Lunch generously sponsored by TBD*