



Swee Im Tan

Independent arbitrator , 39 Essex Chambers , Malaysia

Swee is a Chartered Arbitrator, Barrister-at-Law (Middle Temple) and Advocate & Solicitor of the High Court of Malay and an international arbitrator member at 39 Essex Chambers, based in Malaysia and the USA. Swee focuses on the construction, infrastructure and energy sectors and has extensive experience ranging from early procurement strategy stage to contract drafting, advisory during the project life, through to dispute resolution. Swee spent more than 30 years in these sectors in counsel and

advisory roles, including having been seconded to the KL International Airport and Malaysia-Singapore Second Crossing projects, been an in-house counsel and having founded a boutique legal firm in 1999. She is an independent neutral who takes appointments as arbitrator, adjudicator and dispute board member. A panel arbitrator of AIAC, SIAC, HKIAC and ACICA. She is FCI Arb, FMIArb, FAIADR, FCIOB, FMSAdj, Fellow of ACICA, Member of DRBF and holds a Diploma in International Commercial Arbitration. She is a Member of the ICC International Court of Arbitration.



Susanna Zammataro

CEO at International Federation of Consulting Engineers (FIDIC)

With a distinguished 25 years career spanning international organizations, the public and private sectors, Susanna has built an extensive and influential network through continents and sectors, positioning her as a leading figure in global advocacy, strategic planning, and organisational transformation. Since May 2025 she's the new CEO of FIDIC. Susanna joined FIDIC after serving 18 years in the International Road Federation (IRF).

As the Director General of the International Road Federation (IRF) (www.irfofficial.org), she has successfully spearheaded governance reforms, financial stabilization, and members' engagement initiatives, while championing road safety and sustainability on a global scale.

Her leadership has been critical in forging and nurturing high-level partnerships across governments, international financial institutions, and the private sector, making her a trusted representative at key multilateral forums.

Susanna is an accomplished leader committed to driving innovation, fostering global cooperation, and enhancing the global infrastructure sector.



Rosanna Grosso

Principal Counsel, Siemens AG, Germany

Rosanna brings over 20 years of experience and passion as in-house counsel, negotiating and executing complex projects in various countries around the world.

In the last 10 years, she focused on strategic planning, early case assessment, preparation, and defense of complex litigation and arbitration matters, with a particular focus on international commercial disputes across various sectors and project disputes. In this position, she leads with agility and pragmatism diverse and sizeable teams of internal and external players (e.g., management, technical, commercial, and legal project team members, external advisors, experts).

Rosanna is qualified Italian lawyer and obtained an LL.M. in common law studies from Georgetown Law School, Washington DC. After working in Brussels, Shanghai, Stuttgart and Frankfurt, in 2002 she joined the legal department of Siemens in Munich



Roberto Hernandez-Garcia

FIDIC Certified Adjudicator;

Director, COMA, Mexico

Roberto Hernández is an esteemed international construction lawyer with over 30 years of experience in managing complex infrastructure projects, including airports, highways, railroads, power plants, transmission lines, substations, and oil and gas projects. He serves as counsel, arbitrator, dispute board member, and expert, focusing exclusively on design, engineering, and construction matters across Latin America. Roberto has acted as an arbitrator in cases under the LCIA, ICDR, ICC, CIADI, and CAM (Mexico) rules. He has also served on Dispute Boards under FIDIC and NEC Contracts. His specialization in FIDIC Contracts is underscored by three certifications obtained through examination: Procurement Certificate, Trainer Certificate, and Adjudicator Certificate. Additionally, he is listed on the ICDR panel of arbitrators. He holds a Diploma in International Commercial Arbitration from ICC Mexico and has participated in the ICC Advanced Arbitration Academy. Roberto is a Fellow of both the American College of Construction Lawyers and the International Academy of Construction Lawyers. He is the author of four books on construction law, dispute resolution, and anti-corruption including the book “FIDIC Model Contracts: 10 topics to understand them and apply them”. Roberto is widely recognized as a leading practitioner in construction law by prestigious directories such as Best Lawyers, Lexology, Chambers and Partners, and Legal 500, among others. In 2023 he received by FIDIC, the award of “Adjudicator of the year” in the category of “Highly commended”.



Ngo-Martins Okonmah

Partner, Aluko & Oyeboode, Nigeria

Ngo-Martins is a Partner in the Dispute Resolution practice of the Nigerian law firm of Aluko & Oyeboode. He is a skilled litigator and arbitration lawyer with expertise in construction law, energy, oil & gas, shipping and aviation law amongst others. He currently heads the firm's construction and engineering practice. He has acted as counsel or arbitrator in international arbitration proceedings conducted under the LCIA, UNCITRAL and ICC Rules governed by a variety of substantive laws and seated in jurisdictions such as Nigeria, London, Zurich and Miami, Florida. He has advised and represented clients in enforcing and recognising arbitral awards before Nigerian courts.

Additionally, Ngo-Martins has experience advising on construction and engineering contracts, including FIDIC, NEC, JCT and bespoke funder's led EPC, EPCM contracts in a variety of sectors, including oil & gas, power and general infrastructure. He has significant experience working in the energy, oil & gas, transportation and building and hospitality sectors for IOCs, NOCs, multinationals, and international contractors.

He is a leading voice in arbitration and construction law within the region, sharing insights, best practices, and innovative solutions. Ngo-Martins is active in several professional organisations and involved in wider efforts toward the development of construction law and arbitration in Africa, being the founder and executive director of the prestigious Africa Construction Law initiative, a pan-African initiative set up to foster knowledge exchange, networking, and advancements in construction law and alternative dispute resolution within Africa. Ngo-Martins has also delivered several expert discourses globally in the areas of construction, oil and gas and alternative dispute resolution. He is widely recognised as a leading practitioner in the field of arbitration and construction law in Nigeria, with consistent rankings in major international legal directories including legal 500 (EMEA) for his expertise and strategic insight.



Nata Ghibradze

**Counsel, Hogan Lovells International LLP,
Germany**

Nata Ghibradze is Counsel in the International Arbitration Group at Hogan Lovells International LLP in Munich.

Nata is specialized in resolving disputes arising from complex construction, engineering, and infrastructure projects across various industries. She acts as both counsel and arbitrator and has significant expertise representing clients before Dispute Avoidance/Adjudication Boards in major construction/infrastructure projects.

Nata has extensive experience in advising clients and representing them in high-stakes arbitrations, both ad hoc and under the auspices of major arbitral institutions. Her practice spans a wide array of industries, including infrastructure (roads, bridges, tunnels, water, and sewage and wastewater systems), energy (oil and gas, offshore and onshore wind, hydroelectric power), aerospace and defense, and transportation (metro, railways). Nata's practice is notably focused on cases involving parties and projects from the Caucasus, Central and Eastern Europe, and Central Asia.

Beyond her casework, Nata is actively involved in the international arbitration community. She is an active member of multiple distinguished organizations, including the International Chamber of Commerce (ICC) Commission on Arbitration and ADR. Nata joined the Board of Directors of ArbitralWomen in 2022 and was appointed Secretary of ArbitralWomen in 2024.

Nata is committed to advancing professional development through regular speaking engagements, lectures, and contributions to prominent publications. Fluent in English, German, Russian, and Georgian, she leverages her multilingual and cross-cultural expertise to provide nuanced and strategic advice, ensuring effective representation for her clients on the global stage.



Maude Lebois

**Founding Partner, Gaillard Banifatemi Shelbaya Disputes,
Paris, France**

Maude Lebois is a founding partner of Gaillard Banifatemi Shelbaya Disputes. She previously was a partner at Shearman & Sterling LLP where she practiced for almost twenty years.

Maude has acted as Counsel on behalf States, State-owned entities and companies in international commercial and investment treaty arbitrations, ad hoc (including under UNCITRAL Rules) and under the Rules of the ICC and ICSID, with a strong focus on construction and disputes related to Africa. She also regularly acts as arbitrator in commercial disputes.

Maude has extensive experience in disputes related to large construction projects. She has handled the full spectrum of claims that typically arise in construction disputes, particularly in relation to oil and gas, petrochemical, mining, chemical and infrastructure projects. She also advises on contract and claim management in relation to such projects. She serves as a Vice president of the Society of Construction Law (France).

Maude Lebois also regularly appears as counsel in high stake oil & gas arbitrations arising from production-sharing and other agreements. Her investment arbitration experience includes matters related to public infrastructure, telecoms, and the oil & gas and power sectors on behalf of both States and investors.

Maude features in Who's Who Legal: France, which reports that Maude "stands out for her impressive work handling Africa-related disputes." Chambers Global notes that Maude is "active across the energy and construction sectors" and that she is "highly sought after by oil and gas clients." She is recognized as a "Next generation lawyer" in The Legal 500 EMEA's ranking of foreign firms active in Algeria, and is featured in Jeune Afrique's ranking of the 50 most influential business lawyers in francophone Africa and in The Legal 500 Private Practice Powerlist volume on Africa specialists.



Marily Paralika

Partner, Fieldfisher, Paris

Marily Paralika leads the international arbitration practice of Fieldfisher in Paris. A specialist in international arbitration, a field in which she has been practicing for over 15 years, Marily acts as counsel in arbitration proceedings governed by the arbitration rules of the ICC, ICSID, LCIA, SCC, etc., as well as ad hoc procedures.

She advises companies in the construction, energy, and infrastructure sectors, providing counsel in both commercial arbitrations and investor-state disputes, as well as in the definition of pre-arbitration strategies. Marily has handled arbitrations arising from international commercial contracts, including long-term gas supply contracts and concession agreements, as well as issues arising from mergers and acquisitions and shareholder agreements. She also acts as

arbitrator in international arbitration proceedings.

Marily is a Vice-Chair of the ICC Commission on Arbitration & ADR and a former member of the ICC International Court of Arbitration for Greece—She is also the President of the arbitration committee of ICC Hellas and a former co-President of Paris Arbitration Week.

A native Greek speaker, Marily is fluent in French and English.



Khalid Lachheb

Project Advisor, TotalEnergies, Paris

Khalid is a polytechnic graduate and regularly acts in international arbitration proceedings as a delay or quantum expert (i.e. financial damage).

Khalid assists stakeholders involved in complex projects in the prevention and management of risks and critical situations throughout the project lifecycle (pre-project, execution, or operation). As such, Khalid can act as an advisor, auditor, negotiator, or adjudicator.



Joanna Marciniak

Head of EPCI, Ocean Winds, Spain

Joanna Marciniak is a senior international lawyer with over 14 years of experience in the energy and infrastructure sector, specializing in complex construction contracts and cross-border negotiations. She currently serves as Head of EPCI Legal at Ocean Winds, a global offshore wind developer and joint venture between ENGIE and EDPR.

Over the course of her career, Joanna has led high-stakes negotiations across Europe, Asia, and the Americas, advising on EPCI, supply, and service contracts for solar, onshore, and offshore wind farm (both floating and bottom-fixed) within top-tier law firms and in-house legal teams. Her recent work focuses on key offshore developments in the United States, across Europe, and in South Korea.

She is also actively involved in industry initiatives, including contributing to the Global Wind Organisation's draft standardisation book, and serves as a friendly reviewer for FIDIC. Joanna is passionate about advancing the energy transition through legally robust and commercially sound frameworks.

She holds Master of Laws degrees from the University of Warsaw and the University of Poitiers and is admitted to practice as an attorney-at-law in Poland and as a solicitor in England and Wales. She is fluent in English, Spanish, French, and Polish, and is currently learning German.



Husni Madi

**BEng, LLM, FCIArb, FAMINZ (Arb/Med), FCA, FCT,
PMP, PMI-SP; CEO, Shura Construction
Management; Member (Immediate Past Vice Chair)
FIDIC Contracts Committee**

Husni Madi is an International Arbitrator, Adjudicator, and Mediator, as well as CEO of Shura Construction Management; a consultancy firm providing dispute resolution services, and contract solutions for the construction industry.

Husni is a Civil Engineer qualified in law (LLM Construction Law & Arbitration) with over 25 years of experience, a Delay Analysis specialist, and an accredited Professional in Scheduling (PMI-SP) and Project Management (PMP). He is a member of several multi-million USD institutional and ad-hoc arbitration tribunals being an FCIArb, and DABs being a FIDIC Certified Adjudicator (FCA) listed on FIDIC President's List of Approved Dispute Adjudicators. Moreover, he is a FIDIC and CIArb Accredited Mediator, and the DRBF Country Representative for Jordan.

Presently, he is serving as Chairman of FIDIC Task Groups 15 & 15B in charge of establishing "FIDIC's Golden Principles", and a Friendly Reviewer of the Red, Yellow, Silver 2017 2nd Editions, and the Emerald Book. Additionally, he is the official translator of the FIDIC 2017 Suite into Arabic.

Husni is a visiting lecturer at Leuphana University (Lüneburg, Germany) teaching Contract Law, Construction Law, and Dispute Resolution for a post-graduate programme, in addition to being a FIDIC International Certified Trainer (FCT). He served as member of the Certification Board of FIDIC Credentialing Ltd (FCL).

Importantly, Husni is a member, and the Immediate Past Vice Chair, of the influential FIDIC Contracts Committee, and winner of FIDIC's Adjudicator and Trainer of the Year Award.



Frédéric Gillion

Partner, Pinsent Masons MPillay, Singapore

Frédéric is a partner in the Construction Advisory & Disputes Group at Pinsent Masons MPillay LLP. He advises on all aspects of construction projects, from initial tendering and project support to dispute resolution, in a wide range of construction sectors, including general infrastructure, transport, water and wastewater, and energy. He has extensive experience of the FIDIC forms of contract and their

use in civil law jurisdictions. Much of his recent work has involved acting for major contractors in Asia and the MENA region in international construction arbitration and dispute board proceedings. Frederic is a certified adjudicator on the FIDIC President's list.



Fatima Balfaqeeh

Managing Partner, Balfaquee Advocates and Legal Consultants; Vice Chair, ICC UAE's Commission on Arbitration & ADR, Abu Dhabi, UAE

Fatima Balfaqeeh is a UAE-certified advocate specializing in arbitration, mediation, and business consulting. Known for her critical thinking and innovative solutions, she builds strong, trustworthy relationships with clients. Fatima is an Adjunct Lecturer in Law at Middlesex University Dubai and brings over 20 years of experience from government and semi-government entities in Abu Dhabi, where she led contract and procurement functions with a focus on dispute avoidance and corporate governance.

She has broad expertise in commercial, legal, and operational matters across sectors such as construction, finance, and banking.

After earning her law degree, Fatima became a certified independent arbitrator and commercial mediator. She is a Chartered Arbitrator with the Chartered Institute of Arbitrators (CIArb), a member and Chartered Facilities Management Surveyor with the Royal Institute of Chartered Surveyors (RICS), and a Fellow of the Chartered Institute of Procurement and Supply (CIPS). She is a respected advisor in ADR, legal, and governance fields, holding numerous roles with national and international organizations.

In 2018, Fatima founded her consultancy, which has since grown into a full-service law firm. Her mission is to build a trusted advisory known for transparency, reliability, integrity, fairness, and leadership in Green Arbitration. As an advocate for the UN Global Compact and CSR best practices, Fatima stands out as one of the few independent female arbitrators and mediators in the UAE, serving as a role model for aspiring young women in the field.



Eduardo Silva Romero

Chair, ICC Institute of World Business Law; Ex-Officio member, Steering Committee, ICC Commission on Arbitration & ADR; Founding Partner, Wordstone, France

Eduardo Silva-Romero is a founding partner at Wordstone, specialising in international commercial and investment arbitration, with a historic focus on disputes involving States and State-owned entities.

Eduardo has advised and advises as counsel on arbitration matters conducted under the auspices of ICC, ICSID, PCA, LCIA, ICDR and SCC, as well as in *ad hoc* proceedings under the UNCITRAL and EDF arbitration rules.

Eduardo is recognised as one of the world's most in-demand arbitrators, having acted in over 180 international commercial and investment cases under a wide variety of institutional rules.

Eduardo is consistently recognised in the Chambers & Partners and The Legal 500 directories as one of the most pre-eminent arbitration practitioners globally. He is commended as “a great leader” and “the orchestra conductor coordinating everything and a very good pleader.” References also note Eduardo is a “brilliant mind” and an “exceptional” practitioner “who understands how clients work”. Eduardo was named the Best Lawyers® 2025 International Arbitration “Lawyer of the Year” in France.

Eduardo has published several articles, books and chapters on international arbitration, including its lectures on “Legal Fictions in the Language of International Arbitration” delivered at the Hague Academy of International Law in 2019. He also lectures on Investment Arbitration and International Contracts at Sciences Po in Paris, international arbitration at Paris II University, international commercial arbitration involving States and State entities, Arbitration at the University of Paris-Dauphine, and is Professor Emeritus at the University of Rosario in Bogotá.



Daduna Kokhreidze

General Counsel, FIDIC, Geneva

Daduna kokhreidze a General Counsel at FIDIC managing FIDIC contract and legal services. She advises on the delivery of corporate governance for the organisation and its global operations. Her role includes the protection of FIDIC's intellectual property and strategic advice and contribution to drafting development to FIDIC's contracts. She is a qualified construction lawyer with significant experience in the construction consultancy and engineering sector.

Her experience includes advising on FIDIC forms, representing parties in various forms of dispute resolution, and acting as sole and three-member dispute board. She has translated the FIDIC Red Book 1999 into the Georgian language. She holds an

MSc in Construction law and Dispute Resolution from King's College London, is a Fellow of the Chartered institute of Arbitrators and an overseas member of the UK Construction Law Society. Prior to joining FIDIC, she was a partner at a leading law firm in Georgia and the first President of Georgian Association of Consulting Engineers.



Claudia Salomon

President, ICC International Court of Arbitration, Paris

Claudia Salomon is the President of the ICC International Court of Arbitration. She is the first woman to lead the world's most preferred arbitral

institution in its almost 100-year history.

Ms. Salomon is also an independent arbitrator, specialising in international, investor-state and complex commercial disputes. She is widely recognised as one of the leading arbitration practitioners of her generation.

Ms. Salomon has experience as arbitrator and counsel in some of the most complex, high value and significant disputes. Her cases span a broad range of industry sectors, including construction, energy and natural resources (oil and gas, hydroelectric, solar, wind farm), financial services, hospitality, life sciences, technology, and telecommunications. She is particularly adept at multi-party, multi-contract claims involving complex financial agreements, post-M&A disputes and intellectual property rights.

Additionally, Ms. Salomon is a Fellow of the Chartered Institute of Arbitrators. She is a sought-after speaker and writer on international arbitration and the co-editor of *Choice of Venue in International Arbitration*, published by Oxford University Press.

Ms. Salomon is a member of the New York Bar and a solicitor in England and Wales. She graduated from Harvard Law School, cum laude, and Brandeis University, summa cum laude with honours. She also studied at Somerville College, Oxford University.

Christopher Seppälä



Independent arbitrator, Expert, Counsel, Seppälä arbitration, Paris

Chris Seppälä is an independent arbitrator, expert and counsel in relation to international commercial disputes. He founded the international arbitration practice of the Paris office of White & Case, where he was a partner for 35 years and has acted as counsel or arbitrator in hundreds of international commercial disputes including multi-billion dollar arbitration cases of the greatest legal and factual complexity. He has represented private corporations and banks, as well as sovereign states or state-owned entities

(Algeria, Bulgaria, Egypt, Gabon, Guinea, Iran, Kuwait, Peru and Qatar), in international arbitrations, and has served as chair of the tribunal or co-arbitrator in numerous such cases. He began his legal career in the general practice group of Sullivan & Cromwell in New York and is the author of the FIDIC Red Book Contract: An International Clause-by-Clause Commentary | Wolters Kluwer Legal & Regulatory.



Charles Nairac

Partner, White & Case LLP, France

Charles Nairac is a partner of White & Case LLP, based in Paris. He is also the global co-chair of the Firm's International Arbitration group.

Charles' practice has a strong focus on the construction and energy industries. He has been involved in international commercial and investment arbitrations, under most of the major institutional rules as well as in ad hoc arbitrations, in English and in French. He also regularly sits as arbitrator.

Charles is recognized in leading legal directories such as Chambers, Legal 500, the International Who's Who of Construction Lawyers, the GAR 100 and PLC.

Charles was a member of "Task Group 10", a joint working group of FIDIC and the International Tunneling Association, responsible for the drafting of the FIDIC Emerald Book.

He teaches international arbitration at Sciences-Po Paris, Université de Paris I (Sorbonne) and Université de Paris II (Assas).

Before joining White & Case in 2001, Charles started his career doing M&A and finance work in a boutique law firm, and then served as in-house legal adviser for a bank in both Paris and Singapore.

Charles obtained his bachelor of laws from King's College London, a master's degree from Université de Paris I Panthéon-Sorbonne, and a postgraduate degree in International Law from Université de Paris II Panthéon-Assas.



Alfredo Ingletti is the President-elect of FIDIC, after being in the board for two years before and is the co-founder, Chairman, and Technical Director of 3TI PROGETTI since 1997.

A civil engineer with over 30 years of experience in architectural and infrastructure design, Alfredo has played a key role in shaping 3TI PROGETTI into an independent, fully employee-owned engineering firm. Under his leadership, the company has successfully expanded its international presence, driven by a clear and forward-looking global vision.

Widely recognized within the industry, Alfredo is a visible and active leader who places a strong emphasis on people, innovation, and professional growth. His leadership has been recognized with prestigious awards, including “CEO of the Year – Medium Firm” by ACE (the leading Association for Consultancy and Engineering) at the European CEO Awards 2017, and “CEO of the Year 2025” by OICE (Association of Italian Engineering, Architecture and Technical-Economic Consulting Organizations).

Since 2013, he has served as Vice President at OICE with various mandates, including responsibility for International Business Development. He continues to actively promote professional development by organizing and participating in training initiatives, and frequently serves as a guest speaker at events hosted by major engineering and architecture institutions.



Basar Sahin

FIDIC Certified Adjudicator; Manager Director, ICM Consulting, Turkiye

Basar is the Managing Director of ICM Consulting. He has held contract, commercial and project management positions in various firms for over 25 years and gained extensive experience in contract-claim management with a special emphasis on cost control, scheduling and dispute resolution. He serves as arbitrator, dispute board member, expert witness and as contract claims consultant.

Basar's professional career started as a Construction Field Engineer and he then pursued a profession in commercial management in the USA for nearly 10 years. During his time in the USA, Basar has taken responsibilities from tender to post contract stages in all aspects of commercial management including negotiation of change orders; delay, acceleration, differing site condition and inefficiency claims for lump sum contracts as well as cost reimbursable contracts. Before joining ICM he acted as contracts and claim manager for a global contractor responsible for projects with a total value over 1 Billion USD.

Basar's hands-on experience includes involvement in a wide variety of projects such as railroads, highways, tunnels, airports, power plants, marine works, housing and oil-gas business in Europe, Middle East, Africa, East Asia and the USA.

Basar holds a BSc in Civil Engineering from Istanbul Technical University and an LLM in Construction Law and Arbitration from Robert Gordon University. He is a Region 2 board member of the Dispute Resolution Board Foundation, and a board member of the Society of Construction Law Turkiye.



Alya Ladjimi

ADR Counsel, ICC International Centre for ADR, Paris

Alya is a distinguished lawyer with dual qualifications in French and Tunisian law. She currently leads the ICC International Centre for ADR, overseeing the administration of the ICC's amicable dispute resolution services. Her expertise is deeply rooted in Dispute Resolution and Avoidance Mechanisms, encompassing a broad spectrum of methodologies including Litigation, Arbitration, Expert Determination and Evaluation, Dispute Board, Adjudication, Mediation, Conciliation, Early Neutral Evaluation, and DOCDEX.

Prior to her role at the Centre, Alya honed her skills at the ICC International Court of Arbitration, where she served as Deputy Counsel. In this capacity, she adeptly managed hundreds of ICC arbitration proceedings, demonstrating her prowess in both arbitration and litigation. Her comprehensive experience and dedication to the field of dispute resolution make her a formidable leader in the legal community.



Živa Filipič

Managing Counsel, ICC International Court of Arbitration, Paris

As Managing Counsel of the ICC International Court of Arbitration, Živa oversees and coordinates the work of the ICC Court Secretariat's case management teams in Paris, New York, Hong Kong, Sao Paulo, Singapore and Abu Dhabi.

She previously acted as Counsel in charge of the case management team dealing predominantly with cases from the Eastern Mediterranean and the Gulf regions, which followed her work in the Eastern European and North American ICC case management teams. Prior to joining ICC, she worked as a clerk at the Ljubljana district court, as legal assistant to Professor Martin Hunter at Essex Court Chambers in London, as an associate in the Banking and Finance team at Schoenherr Rechtsanwälte Attorneys at Law in Vienna, and as legal counsel at the Bank of Slovenia. She is a qualified Slovenian lawyer and holds an L.L.M. in International Business and Commercial Law from King's College London (KCL). She was a member of the first KCL's team for the VIS Moot and KCL team's main coach during the oral rounds in 2010, which the team won.

She is fluent in English, Italian, Spanish and French, and also speaks German, Croatian and Serbian.



Vincent Leloup

**Chairman, FIDIC Contracts Committee; FIDIC
Certified Adjudicator and Trainer – FCI Arb**

Founder and Managing Partner, Exequatur, France

Vincent Leloup (MSc, FCI Arb) is the Chairman of the FIDIC Contracts Committee, a drafter of FIDIC Contracts (2017 White Book and 2021 Green Book), a FIDIC Certified Trainer and Adjudicator, and a member of the FIDIC President's List of Adjudicators. He is the recipient of the FIDIC 2024 Louis Prangey award, and the co-founder and director of studies of the LLM International Construction Contracts course at Paris-Panthéon

Assas University.

Civil engineer by trade, with legal qualifications (MSc. Construction Law and Dispute Resolution, King's College, UK), he holds 30 years of experience on international building (hospitals, office towers) and infrastructure projects (water and wastewater, metro, power, ports, roads) across Asia, Africa, Europe and Central America in 50+ countries, as a contractor then consulting engineer and now solo practitioner. He delivers **training** (250+ FIDIC training courses delivered since 2007), **consulting** (contract procurement strategy, contract drafting, risk analysis and contract management) and **dispute avoidance and resolution services** for the construction industry. He has extensive experience as dispute board member (25+ appointments: nuclear power, power substations and lines, water & wastewater, metro, roads and bridges, dam, river works, port, airport, office building, industrial and hospital projects), as well as with arbitration (arbitrator – ICC and UNCITRAL rules - and expert witness).



Thorsten Schröter

**Head of Dispute Resolution & Litigation, HOCHTIEF
Infrastructure GmbH, Germany**

Thorsten Schröter is Head of Dispute Resolution & Litigation at HOCHTIEF Infrastructure GmbH. A German-qualified lawyer with over 25 years of experience, he specializes in international construction law and has overseen a broad range of major arbitration and court proceedings, including high-value disputes in Europe, the Middle East, South America, and Asia. Before taking on his current role, he advised on landmark infrastructure projects such as the Athens International Airport, Taiwan High-Speed Rail, and major motorway and concession projects in Greece. Thorsten is recognized for his expertise in FIDIC contracts, international arbitration, and alternative dispute resolution.



Thomas Guerinel

Senior Legal Counsel, Razel-Bec(Fayat), France

Thomas serves as Legal Counsel for international affairs at Razel-Bec, a position he has held since 2014. He is a qualified lawyer in France with specialized experience, gained within various international institutions, a leading law firm, and a public works company.

In his current role, Thomas covers a wide range of legal areas related to international construction projects. He provides comprehensive legal support in relation to projects with both private entities and public institutions (States, public agencies, multilateral organizations) operating in various jurisdictions, notably in Europe, the Middle East and Africa. This expertise covers crucial aspects such as the bidding process, financing, joint venture/consortium structuring, subcontracting, contract management, and dispute resolution, including arbitration and commercial court proceedings.

Prior to his current role, Thomas worked as a lawyer within a leading law firm based in Paris, where he advised on asset finance, ship finance, project finance, and provided corporate and litigation counsel on finance-related matters.

Thomas holds a Master's degree in International Law from Paris II - Panthéon-Assas University, an LLM in International Financial Law from King's College London, and obtained his Professional Lawyer's certification from the Paris Bar School.