



Alberto Zuleta Londoño

Partner, Cuatrecasas, Colombia; Member, ICC Institute of World Business Law

Specialist in litigation, national and international arbitration, dispute resolution and economic competition, Alberto Zuleta has over 20 years of experience in handling proceedings at all court levels in Colombia, as well as proceedings with public administration entities and oversight entities.

His outstanding track record in arbitration includes internal and cross-border proceedings under the rules of the International Chamber of Commerce (ICC), the United Nations Commission on International Trade Law, the International Centre for Dispute Resolution (ICDR) and the arbitration centres in Colombia.

He also handles competition investigations and litigation proceedings before Colombia's Superintendency of Industry and Commerce (SIC), as well as matters relating to unfair competition practices and merger reviews.

This is part of a professional notice: all recommended firms are invited, but not required, to supply a professional notice and partner profiles, which are published in return for a fee.



Alfredo Ingletti

President, FIDIC, Geneva

Alfredo Ingletti is the Co-Founder, Chairman and Technical Director of 3TI Progetti, a multidisciplinary engineering consultancy established in Rome in 1997. With over 35 years of experience in architectural, infrastructural and structural projects, he has transformed the company into an independent, fully employee-owned firm, widely recognised for its expertise, innovation, and excellence.

A highly respected leader in the engineering sector, Alfredo guides the company personally, fostering a collaborative culture and supporting his team. His vision and leadership have been pivotal in driving the company's growth and international expansion, earning recognition both within the firm and across the global industry.

Alfredo's achievements in the field of engineering have been highly recognized, including the "CEO of the Year – Medium Firm" Award by ACE, leading UK Association for Consultancy and Engineering, in 2017, the "CEO of the Year" Award by OICE, Association of Italian Engineering, Architecture and Technical-Economic Consulting Organizations, in 2025, and recently received the 2026 "Champion in Engineering Award" presented during the Italian Design Day in Washington DC. Since 2013, Alfredo has held key roles within OICE. Since 2025 he has served as President of FIDIC, the International Federation of Consulting Engineers.



Andrea Hulbert

**International Arbitrator, Mediator, and Dispute Board,
Hulbert Volio Abogados, Costa Rica; Council Member,
ICC Institute of World Business Law**

Andrea is a Founding Partner of Hulbert Volio Abogados, a Costa Rica–based boutique firm specializing in complex dispute resolution.

She serves as the representative of the Dispute Resolution Board Foundation (DRBF) in Costa Rica and regularly acts as arbitrator, mediator, and dispute board member. She is in the lists of arbitrators

and mediators of ICSID and has acted as an international arbitrator in more than 100 cases involving commercial contracts, construction and infrastructure projects, energy, public-private partnerships (PPPs), and foreign investment.

With over 30 years of professional experience, Andrea is a leading figure in international arbitration and alternative dispute resolution (ADR). She is a frequent international keynote speaker and panelist on ADR matters and is consistently ranked by Chambers and Partners and The Legal 500, where she is recognized for her technical excellence, strategic judgment, and leadership in complex cross-border disputes.



Full name, job title, and organisation (for the programme and event webpage):

Petra Rihar

Co-Founder, RIHAR & THOUVENIN DISPUTE RESOLUTION

Zurich, Switzerland

Dr. Petra Rihar is a Swiss-Slovenian arbitration practitioner based in Zurich. With more than 20 years of experience as an arbitrator, counsel and legal expert, she has been involved in complex two-party and multi-party arbitrations under both civil and common law systems. Her areas of expertise include disputes arising from FIDIC and other standard-form contracts, joint ventures and consortia, shareholders' agreements, mergers and acquisitions, as well as international service, sales, licensing and transport contracts.

Dr. Rihar is experienced in disputes involving states and state-owned entities. She has acted in disputes across a wide range of industries and projects, including construction projects related to oil refineries, sewage treatment plants, telecommunications and transportation infrastructure, as well as matters in the aviation, defence, financial services and hospitality sectors.

Prior to establishing her own law practice in 2013, Dr. Rihar gained professional experience at leading international law firms in Zurich and London. She holds a law degree from the University of Zurich, an LL.M. from Columbia Law School, and a Ph.D. from the University of Lucerne. She is admitted to practice before all Swiss courts and is a Fellow of the Chartered Institute of Arbitrators.

Dr. Rihar has authored and co-authored numerous articles on arbitration topics, including in the ICC Dispute Resolution Bulletin.



Full name, job title, and organisation (for the programme and event webpage):

Petra Rihar

Co-Founder, RIHAR & THOUVENIN DISPUTE RESOLUTION

Zurich, Switzerland

Photograph (for the programme and event webpage):

Attached separately.

Short biography (for the programme and event webpage):

Dr. Petra Rihar is a Swiss-Slovenian arbitration practitioner based in Zurich. With more than 20 years of experience as an arbitrator, counsel and legal expert, she has been involved in complex two-party and multi-party arbitrations under both civil and common law systems. Her areas of expertise include disputes arising from FIDIC and other standard-form contracts, joint ventures and consortia, shareholders' agreements, mergers and acquisitions, as well as international service, sales, licensing and transport contracts.

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Dr. Rihar has authored and co-authored numerous articles on arbitration topics, including in the ICC Dispute Resolution Bulletin.



DONA HERLINDA KARISFA

Senior Manager-Contract Administration
PT PP (Persero) Tbk

FIDIC Certified Trainer | FIDIC Certified
Contract Manager

Dona Herlinda Karisfa is a Senior Manager of Contract Administration at PT PP (Persero) Tbk, one of Indonesia's leading state-owned construction companies. She has more than 19 years of experience in the construction industry, specializing in contract administration, construction claims, and dispute resolution.

Dona is a FIDIC Certified Trainer and FIDIC Certified Contract Manager. She holds degrees in Civil Engineering and Law, as well as a Master of Construction Law from the University of Melbourne. Her background in engineering and law enables her to bring a practical perspective to contract management, claims, and dispute resolution in construction projects.



Cameron Beverley

Legal Director, Mota-Engil, Portugal

Cameron Beverley is a senior legal counsel specialising in construction, infrastructure, project finance and M&A transactions. He advises on major projects across Europe, Africa and Latin America, with extensive experience in EPC contracts, concessions, joint ventures and project acquisitions. His work focuses on risk allocation, bankability and the successful delivery of complex infrastructure projects.



Claudia Salomon

President, ICC International Court of Arbitration, Paris

Claudia Salomon is the President of the ICC International Court of Arbitration. She is the first woman to lead the world's most preferred arbitral

institution in its almost 100-year history.

Ms. Salomon is also an independent arbitrator, specialising in international, investor-state and complex commercial disputes. She is widely recognised as one of the leading arbitration practitioners of her generation.

Ms. Salomon has experience as arbitrator and counsel in some of the most complex, high value and significant disputes. Her cases span a broad range of industry sectors, including construction, energy and natural resources (oil and gas, hydroelectric, solar, wind farm), financial services, hospitality, life sciences, technology, and telecommunications. She is particularly adept at multi-party, multi-contract claims involving complex financial agreements, post-M&A disputes and intellectual property rights.

Additionally, Ms. Salomon is a Fellow of the Chartered Institute of Arbitrators. She is a sought-after speaker and writer on international arbitration and the co-editor of *Choice of Venue in International Arbitration*, published by Oxford University Press.

Ms. Salomon is a member of the New York Bar and a solicitor in England and Wales. She graduated from Harvard Law School, cum laude, and Brandeis University, summa cum laude with honours. She also studied at Somerville College, Oxford University.



Daisy (Qianwei) Mao

Director, Secretariat Advisors, United States of America

Daisy Mao is a Director at Secretariat with more than 13 years of experience in construction disputes and expert witness services. She specializes in forensic delay analysis, loss of productivity, cost overruns, and quantum assessment for major infrastructure, energy, transportation, and mining projects worldwide. Before joining Secretariat, Ms. Mao worked at FTI Consulting in the United States and for an international contractor in Beijing, China.

Ms. Mao has extensive experience supporting international arbitration proceedings under ICC, ICSID, UNCITRAL, LCIA, CIADI, and other arbitration forums. She has authored and co-authored expert reports, rebuttal reports, and technical analyses in disputes involving claims exceeding USD 1 billion. Her project experience spans major metro systems, highways, airports, power generation facilities, mining developments, and public-private partnership projects across North America, Latin America, Europe, and Asia.

Ms. Mao has significant experience advising owners, contractors, and concessionaires on disputes arising under international engineering and construction contracts, including FIDIC based projects. She has assisted clients with the preparation and evaluation of claims, dispute board submissions, and arbitration-related analyses involving delay, disruption, productivity loss, and additional cost issues.



Diana Korte Leiva

Project Coordinator, Road Infrastructure and Urban Mobility Programme: Resilient Connectivity, Ministry of Public Works and Transport, Costa Rica

Diana Korte Leiva is a PMP-certified Construction Engineer with over 15 years of experience in road infrastructure project management across Central America and the Caribbean. She specializes in FIDIC contract administration, particularly the Yellow Book 2017 and the Red Book, and currently serves as a Dispute Avoidance/Adjudication Board (DAAB) member on international public works contracts under the FIDIC Clause 21 framework.

Ms. Korte Leiva has been retained directly by the Central American Bank for Economic Integration (CABEI/BCIE) as the sole consultant for the preparation of bidding documents for the Construction and Rehabilitation Program of National Routes in Costa Rica—one of the country's largest road investment initiatives. She also serves as a technical advisor executing the pre-investment studies (Profile, Pre-Feasibility, and Feasibility) for national routes, structured in three procurement lots for registration in MIDEPLAN's Public Investment Projects Registry.

In her role as Technical Coordinator and Contract Administrator at the PIVMU Executing Unit (MOPT/IDB), she manages the full contractual lifecycle of a FIDIC Yellow Book 2017 agreement for National Route No. 35 (Punta Sur), including Contractor claims management, Early Warnings, Sub-Clause 3.7 Agreement processes, and coordination of the tripartite relationship between the Employer, FIDIC Engineer, and Contractor.

Her career spans leadership positions at the United Nations Office for Project Services (UNOPS), the German Development Cooperation (GIZ), and Costa Rica's National Road Council (CONAVI), where she managed FIDIC-based contracts, formulated investment projects per MIDEPLAN methodology, and led multidisciplinary teams in the delivery of road and bridge infrastructure financed by multilateral organizations including the IDB, CABEI, GIZ, and the United Nations system.

Ms. Korte Leiva holds a Master's degree in Project Management from the University for International Cooperation and a Bachelor of Science in Construction Engineering from the Costa Rica Institute of Technology. She is a licensed Professional Engineer registered with the CFIA and an active member of the Project Management Institute (PMI), and she brings practical experience with Dispute Resolution Board Foundation (DRBF) procedures in the context of FIDIC contracts.



Eduardo Zuleta

**Independent Arbitrator, Arbitration Chambers,
Colombia; Member, ICC Institute of World Business
Law**

Eduardo Zuleta is an independent arbitrator who has served as chair, co-arbitrator and sole arbitrator in commercial disputes under the rules of the major institutions, and as presiding arbitrator and co-arbitrator in State-investor disputes, including annulment committees under the ICSID Convention, involving States and investors from Latin America, Europe, Asia and the Middle East. Mr. Zuleta was appointed in 2011 to the ICSID panel of arbitrators by the Chairman of the ICSID Administrative Council and was subsequently appointed as member of the ICSID panel of arbitrators in 2018 by the Republic of Colombia. He is also listed in the panels of major arbitration institutions.

Mr. Zuleta has served as arbitrator in USD multibillion disputes in a range of different sectors, including mining, oil & gas, M&A, financial transactions, project finance, telecommunications, technology, alternative energy resources, agency and distributorship and general commercial disputes.

Mr. Zuleta served as Vice President of the ICC Court of Arbitration, Vice President of the LCIA Court of Arbitration, Co-Chair of the Arbitration Committee of the IBA, where he led the amendments to the IBA Guidelines on Conflicts of Interest in International Arbitration and the adoption of the IBA Guidelines for Party Representation in International Arbitration, as well as served as President of the Latin American Arbitration Association and member of the Governing Board of ICCA.

Mr. Zuleta presently serves as member of the Sanctions Board of the World Bank, member of the Advisory Board of the New York International Arbitration Center, and member of the Advisory Board of ICCA.

Before joining Arbitration Chambers, Mr. Zuleta, in his private practice, acted as counsel in multibillion M&A and project finance transactions and as counsel in commercial arbitrations representing clients in a variety of sectors. He has not acted as counsel in State-investor disputes.

Mr. Zuleta is adjunct professor at Georgetown Law.



Elina Mereminskaya

International Arbitrator, Chile

Elina Mereminskaya has a unique combination of academic credentials and practical experience that enables her to provide sophisticated, high-quality services as an arbitrator. Based in Latin America, she handles high-value, complex disputes throughout the region and beyond, with a particular focus on construction, concession and commercial disputes. Her recent arbitral appointments include cases under the ICSID Rules in an energy dispute and under the ICDR Rules in a dispute concerning a road concession project.



Eric Franco

Partner, Legal Delta, Peru

Eric Franco brings over 22 years of experience as a lawyer, international arbitrator, member of dispute boards, mediator, and professor. He has worked on infrastructure, engineering, and construction projects and disputes in Latin America, Europe, and Asia, both as in-house counsel for owners and an international contractor, and as external counsel, an arbitrator, and a member of dispute boards. He is the Managing Partner at Legal Delta. Was an in-house lawyer in large international companies in the power, mining, infrastructure, engineering, and construction

sectors, for more than 16 years. As an arbitrator, he participates in international and domestic arbitral proceedings in both English and Spanish. He is a member of both standing and ad hoc dispute boards and is one of the leading promoters of dispute boards in Latin America. Holds leadership positions in several organizations related to arbitration, dispute boards, mediation, and construction law. He is a professor of conflict prevention and resolution, construction law, and infrastructure law. Is used to working within international and intercultural environments and teams.



Estefanía Ponce Durán

Partner, Posse Herrera Ruiz, Colombia

Estefanía Ponce is a partner of Posse Herrera Ruiz. She focuses her practice on arbitration and arbitration-related litigation. She is admitted to the practice of law in Colombia, she is a member of the New York State Bar and she has been admitted to the Paris Bar.

Estefanía has ample experience in commercial and investment arbitrations under the ICC, UNCITRAL, ICSID, ICDR, Swiss and Bogotá Chamber of Commerce Rules, representing States, state entities, companies and foreign investors regarding port services, transport, oil & gas, mining, energy, and post M&A operations, among others, and in litigations involving matters of sovereign immunity and the recognition of foreign awards and judgments.

She has sat as an officer of the IBA Public Law Committee, as a regional representative of the YIAG, and she is currently co-chair of the CLA-40 and Director of the Arbitration Chapter at Colombia's Centre of Studies on Procedural Law.

Before joining Posse Herrera Ruiz, she worked at the Paris office of Cleary Gottlieb Steen & Hamilton and in Zuleta Abogados in Bogotá. She has been adjunct professor at Universidad de Los Andes of courses on International Dispute Resolution and Public International Law.



Fernando Favela Fierro

Secretary & Vice President International; Camara Nacional de Empresas de Consultoria (CNEC), Mexico

Fernando Favela Fierro is an architect, business leader, and international representative of Mexico's consulting engineering sector. He currently serves as **Secretary and Vice President for International Affairs** of the **Cámara Nacional de Empresas de Consultoría (CNEC)** in Mexico, where he promotes

international cooperation, best practices, and the integration of Mexican consulting firms into global infrastructure and engineering markets. [\[Fernando F...Fierro_bio | Word\]](#), [\[2026 ICC-F...aker Chart | Excel\]](#)

With extensive experience in consultancy and infrastructure development, Fernando Favela is also the owner of **FOA S.C., Consultores**, a Mexico City-based consulting firm. He has been actively involved in strengthening Latin America's engagement with **FIDIC (International Federation of Consulting Engineers)** and has advocated for innovation, risk management, digital transformation, and the use of international standards in project delivery. Recent initiatives have included supporting greater regional representation within FIDIC and encouraging the adoption of emerging technologies, including artificial intelligence, across the consulting industry.



Fernando Mantilla-Serrano

Of Counsel, Latham & Watkins LLP, France

Fernando Mantilla-Serrano is Of Counsel at Latham & Watkins. A graduate from the Pontificia Universidad Javeriana in Bogota, where he received his Law degree (JD) together with a major in Economics, Mr. Mantilla-Serrano has also received a MCJ (LLM) from New York University (Fulbright Scholar), a DEA in International Private Law and International Trade and a DSU in EU Law from the Université de Paris II.

He is highly regarded for his expertise in international arbitration, acting as counsel and as arbitrator in complex commercial and investor-state disputes under major institutional rules such as ICC, LCIA, SCC, ICSID and ICDR, as well as UNCITRAL rules. His practice spans multiple sectors, including oil & gas, power, natural resources, construction, manufacturing, healthcare and automotive industries.

Fernando is also a member of several prestigious organizations, including the ICC Dispute Resolution Governing Body and of the Governing Board of the International Council for Commercial Arbitration (ICCA). He is fellow of the Chartered Institute of Arbitrators (CI Arb) and a member of the International Law Association (ILA).

His articles on arbitration have been published in Arbitration International, the French Revue de l'Arbitrage, the Journal of International Arbitration and the Spanish Revista de la Corte Española de Arbitraje. He was one of a four-member commission created by the Spanish Minister of Justice to draft Spain's arbitration act (Law 60 of December 23, 2003).

He is Lecturer at the University of Paris II – Assas (Paris) and Sciences Po (Paris).

Fernando Mantilla-Serrano is admitted to the bars of Colombia, New York, Paris and Madrid. He is fluent in English, French, Spanish and Portuguese.



Francesco Campora Gatica

Partner, Letelier Campora, Chile

Partner at Letelier Campora, Santiago. Lawyer, graduated from the University of Chile; LL.M. from Columbia University. Professor of Private Law at the University of Chile. Past President of ICC Chile; member of the ICC Commission on Arbitration & ADR; member of the Latin American Steering Committee of the IBA Arbitration Committee; and founding member of the Chilean Chapter of CEIA. With over 20 years of experience in arbitration and litigation across virtually all major industries, including engineering & construction and public works concessions, he acts as both

counsel and arbitrator.



Gustavo Andrés Piedrahita

**Director, Arbitration and Conciliation Center, Bogotá
Chamber of Commerce, Colombia**

Bilingual lawyer, specialist in commercial, financial and environmental law. Master in Law with emphasis in Commercial Law. Experienced in commercial and administrative law, conflict resolution mechanisms, and litigation. Currently Director of the Bogota Arbitration Center- Teaching career in Commercial Law, International Contracts and Private. Former member of the Commercial Custom Committee of the Bogotá Chamber of Commerce, and current member of the Colombian Arbitration Committee, the Commissions of Commercial Law and Practices and Arbitration and ADR of the International Chamber of Commerce of Paris (ICC).



Gustavo Scheffer da Silveira

**Partner, Tauil & Chequer Advogados, associated with
Mayer Brown, Brazil**

Gustavo Scheffer da Silveira advises and represents clients in high-stakes, complex litigation, and arbitration matters. Gustavo represents clients in national and international arbitrations, focusing on disputes in the civil construction, energy and technology sectors. He is an arbitrator in international arbitrations administered under the rules of international and regional institutions.

Gustavo's previous work experience provides him with knowledge to best serve clients in the domestic and international arbitration sector. He worked as Deputy Counsel in the Latin American team, as counsel responsible for the São Paulo office of the ICC's Secretariat of the Court, managed hundreds of cases, and reviewed arbitration awards relating to various jurisdictions and economic sectors.

Gustavo sits as arbitrator in international arbitrations administered under the rules of international and regional institutions. He is fluent in English, French, Portuguese, Spanish, and German.



Ignacio Palacios

FIDIC Certified Adjudicator and Trainer, Spain

Ignacio Palacios is an Engineer, Chartered Quantity Surveyor, and Fellow of the Chartered Institute of Arbitrators. He is part of the prestigious FIDIC list of adjudicators and is accredited as an official FIDIC trainer. He has worked in Latin America, Europe, Asia, and Australia, with a focus on Dispute Boards, advisory services for multilateral banks, and international training. He has participated in the drafting of Ecuador's national law for the implementation of Dispute Boards and in the creation of Dispute Board clauses for PPP contracts. Ignacio has chaired

Dispute Boards in landmark projects over 6 countries.



Jaime Gray

Founding Partner & CEO, NPG Abogados, Peru

Jaime Gray is a leader and major player in construction law in Peru. He is an expert in Construction Law, Dispute Boards and Arbitration.

Jaime has been recognized by the WWL publication as a Global Thought Leader in the category of construction law in Peru.

He is an active member of the International Construction Committee of the International Bar Association (IBA), the Dispute Resolution Board

Foundation (DRBF), the American Bar Association (ABA) and the Society of Construction Law (SCL UK). In addition, he has been president of Region 4 (Latin America) of the DRBF and co-chair of the IBA International Construction Contracts Committee.

His contribution as an academic has been significant, training professionals in postgraduate programs such as the Diploma in Construction Law at the Universidad Peruana de Ciencias Aplicadas and Universidad del Pacífico, as well as at the Universidad de los Andes and the Universidad de Chile in Construction Law programs. He was also vice-president of the Dispute Boards Working Group of the International Arbitration Center of Madrid, and the Club Español e Iberoamericano de Arbitraje.

Jaime took over as CEO of the firm in 2024, successfully developing key initiatives such as project management, contract execution and dispute resolution, raising the standard of excellence in the construction and engineering legal sector in Peru.



Katherine González Arrocha

Arbitrator & Dispute Resolution Consultant, Panama

She is internationally recognized as an expert in arbitration and alternative dispute resolution, with 30 years of experience in complex, high-stakes international disputes. A Panamanian attorney, she holds a postgraduate diploma in arbitration and ADR from Université Paris-Panthéon-Assas (Paris II).

She sits as an arbitrator in numerous cases under the rules of the ICC, ICSID, UNCITRAL, and other institutions, and is a member of the ICSID Panel of Arbitrators and Conciliators designated by Panama. She has also acted as a Dispute Board Member under FIDIC construction contracts in Central America.

Before establishing her practice as a full-time arbitrator, she served for 25 years at the ICC International Court of Arbitration, holding various positions at its Paris headquarters and acting as Regional Director for Latin America, based in Panama, until 2022.

She is a former Vice-President and current board member of the Latin American Arbitration Association (ALArb), a member of the ICC Commission on Arbitration and ADR, a member of the ICC Institute of World Business, a member of the Steering Committee of the IBA Latin American Working Group, a member of the Global Steering Committee of the Equal Representation Pledge and a member of the Executive Committee of WWA Latam.

She has been recognized by Lexology Index (formerly Who's Who Legal) — currently listed as a Thought Leader in Arbitration and Recommended in the Arbitration and Central America categories — where peers describe her as "an expert arbitration practitioner" and have praised "her unparalleled contributions to arbitration in Latin America."

She is the author of several publications and lectures frequently around the world. She works in Spanish, English, and French.



Kirsten Odynski

Partner, White & Case LLP

Kirsten Odynski is a Partner in the International Arbitration Practice of White & Case LLP based in Houston. She advises clients on the resolution of complex, high-value disputes and on project execution issues arising from major infrastructure, construction and energy projects. Her practice covers commercial, investor-state and construction arbitration, with extensive experience under major arbitral rules and in ad hoc proceedings. She is particularly recognised for her work in the infrastructure, energy, oil and gas, and construction sectors, including disputes involving FIDIC contracts. Kirsten Odynski has also served on ICC task forces addressing expedited procedures and climate change-related disputes and is recognised internationally as a leading arbitration practitioner.

Laura Vinssac

Legal Director for LATAM, Spain and Portugal, Soletanche Bachy (VINCI), France

Laura Vinssac is Legal Director at Soletanche Bachy, a global leader in specialist foundations, underground construction and geotechnical engineering and a subsidiary of VINCI, a world leader in concessions, energy and construction.

A French and Spanish qualified lawyer based in Paris, Laura has over 15 years of experience in international business and construction law. Before joining Soletanche Bachy, she worked in both private practice and the banking sector, advising on structured finance and cross-border transactions.

She specializes in international construction projects and regularly advises on contract strategy, risk allocation, contract negotiation, claims management and dispute resolution across multiple jurisdictions.

She has particular expertise in Latin America, where she has supported the development and delivery of major infrastructure and engineering projects and gained extensive experience with the use and adaptation of FIDIC-based contractual frameworks.



Luis Otavio Rosa

Managing Partner, Tarobá Engenharia, Brazil; FIDIC Certified Consulting Engineer FCCT and Certified Trainer FCT; Member, FIDIC FCL FCCE Committee; Member, FIDIC Contracts Committee Task Group EPCM; Member, ICC Institute of World Business Law

Civil Engineer with MBA, FIDIC Certified Consulting Engineer FCCT and Certified Trainer FCT. Adjudicator, expert and dispute board member in Latin America and Africa.

He is one of the founders of TAROBA, a consulting company specialized in contracts, claims and dispute management, with activities in developing countries. Previously, he also worked in projects in Europe, North America and Africa.

He has more than 45 years of experience in infrastructure projects, construction and buildings, railways, metros, tunnels, roads, airports, bus corridors, power plants, transmission lines, shipyards, steel industries, defense armored vehicles, hospitals, pharmaceutical industries, sewage treatment, sanitation, irrigation and environmental protection.

Treasurer of DRBF Region 4 (Latin America) 25-27, Training director of ABCE (Brazil) 26-27, Director of IBAPE-SP (Brazil) 26-27 and Technical Director of IBDiC (Brazil) 24-27.

Member of FIDIC FCL FCCE committee, FIDIC Contracts Committee Task Group EPCM, ICC Institute and AACE Task Force RP 25R-03.

Speaks Portuguese, English, French and Spanish.



Marcela Paz Radovic Córdova

Director, Radovic y Asociados SpA, Chile

Marcela Radovic is a Chilean construction lawyer with more than 25 years of experience in contracts and dispute resolution for infrastructure, energy, mining, and construction projects across Latin America.

She serves as an arbitrator, mediator, and Dispute Board member in several arbitration centers throughout Latin America.

She is one of the founders and past vice president of the Chilean

Construction Law Society.

She is a former Region 4 President of the Dispute Resolution Board Foundation (DRBF) and the former DRBF Representative in Chile.

She teaches at several postgraduate Construction Law programs at universities in Chile, Peru, and Ecuador.



Marco Ruggiero

Adjudicator

Marco Ruggiero is a FIDIC Certified Adjudicator and Dispute Board Practitioner. He runs his own independent practice, focused on dispute resolution, contract administration and claims management in international construction projects.

He holds an MSc in Civil Engineering and has 25 years' experience in the implementation of major infrastructure, hydropower, underground works and energy projects, with experience covering all project phases, from site installation to commissioning. Previously, he held senior engineering and contract management roles across these sectors.

Mr Ruggiero is included in the FIDIC President's List of Approved Dispute Adjudicators. Within FIDIC Credentialing Ltd. (FCL), he sits on the Certification Board and chairs the Certified Adjudicators Committee, overseeing the development and implementation of the Adjudicators programme.

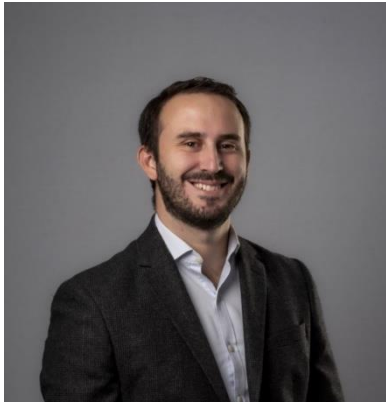
Additionally, he is listed on several ADR panels, including the UK Adjudicators Dispute Board panel, the Peruvian Ankawa International Adjudicators panel, the Nepal Dispute Resolution Center, and the Swiss International Experts. He is also a member of the Dispute Resolution Board Foundation (DRBF).



María Mónica Conde Barragán

Secretary General, ICC Colombia & Bogotá Chamber of Commerce, Colombia

María Mónica Conde Barragán has extensive experience in international relations and business development, currently serving as Vice-President for International Relations and leading various roles at the Bogotá Chamber of Commerce since July 2005. Key responsibilities include designing and coordinating internationalization services and promoting commercial activities for businesses in Bogotá. Additionally, María Mónica serves as Secretary General at ICC Colombia since June 2015, overseeing the annual action plans for the International Chamber of Commerce. Previous positions include roles at Proexport and the Cámara Colombia India de Comercio e Industria, where significant achievements included the establishment of new chambers and negotiation participation in the Colombia-U.S. Free Trade Agreement. María Mónica holds multiple degrees, including an MBA in Marketing from Tecnológico de Monterrey, and specialized training in leadership and international cooperation.



Nicolás Gálvez Solís

Counsel, ICC International Court of Arbitration, Paris

Nicolás is a Guatemalan lawyer with experience in Guatemala and Paris based law firms. He currently acts as counsel for the Secretariat of the International Court of Arbitration of the ICC.



Daduna Kokhraidze

Chief Legal and Contracts Officer, FIDIC, Geneva

Daduna kokhraidze a Chief Legal and Contracts Officer at FIDIC, in charge of FIDIC contract and legal services at FIDIC. She advises on the delivery of corporate governance for the organisation and its global operations. Her role includes the protection of FIDIC's intellectual property and strategic advice and contribution to drafting development to FIDIC's contracts. She is a qualified construction lawyer with significant experience in the construction consultancy and engineering sector. Her experience includes advising on FIDIC forms, representing parties in

various forms of dispute resolution, and acting as sole and three-member dispute board. She has translated the FIDIC Red Book 1999 into the Georgian language. She holds an MSc in Construction law and Dispute Resolution from King's College London, is a Fellow of the Chartered Institute of Arbitrators and an overseas member of the UK Construction Law Society. Prior to joining FIDIC, she was a partner at a leading law firm in Georgia and the first President of Georgian Association of Consulting Engineers.



Pablo Laorden Mengual

Managing Partner, LÁMBAL Abogados, Spain; FIDIC Accredited Adjudicator and Trainer, FCI Arb.

Pablo Laorden is the Managing Partner of LÁMBAL Abogados, a Spanish law firm specialized in engineering and construction projects.

Mr. Laorden holds a Law Degree (Universidad Complutense of Madrid), a Master's Degree in Construction and Real Estate Law (Madrid's Polytechnic University), is a member of the Madrid Bar, Fellow of the Chartered Institute of Arbitrators (FCI Arb), member of the Society of Construction Law, and founding member of the Spanish Club of Engineering and Construction Law (Club de Derecho de la Construcción y la Ingeniería, CDCI, associated to the SCL).

Member of the Dispute Resolution Board Foundation (DRBF) and Country Representative for Spain.

Recognized by FIDIC as an Accredited Adjudicator (President's List) and Accredited Trainer, Mr. Laorden acts both as advisor and as Dispute Board member and/or arbitrator. He has written more than 35 DB decisions.

As a FIDIC trainer Mr. Laorden has taught more than 160 official FIDIC courses, both in-person and online, with more than 4.200 attendants from over 20 countries.

Mr. Laorden provides legal and contractual advice to the engineering and construction industry, drafting and negotiating contractual documents, advising during the construction period, and assisting in claims and dispute resolution including all forms of ADR, litigation and arbitration. He participates in all types of projects around the world including building, infrastructure and civil works, water, energy, oil & gas, shipbuilding, and utilities.



Patricia Ferraz

**Director, Arbitration & ADR South America, ICC
Dispute Resolution Services, São Paulo**

Patrícia, after having been partner of Mendes Advogados Associados for 12 years, acting mainly in commercial law, arbitration, domestic and international commercial contracts and corporate law, joined the São Paulo's office of the ICC International Court of Arbitration in 2017, as Deputy Counsel. In July 2019 took over as Counsel and in June 2022 as Director of Arbitration and ADR for Latin America. Patrícia has a Post-degree in Business Administration at FGV (Getúlio Vargas Foundation), Master of Laws – Law School of Universidade de São Paulo – USP (São Francisco University) with focus in Civil Law and Master of Laws (Summer LLM) with focus on “Business Law” – Law School of University of California – Berkeley.



Rafael Rincón

Partner, Rincón Castro Abogados, Colombia

Rafael Rincón is a Partner in Rincón Castro Abogados where he focuses his practice in international arbitration, international litigation and public law. Previously, he was a founding member of Zuleta Abogados Asociados.

Rafael has more than 15 years of experience in international disputes under the ICC, UNCITRAL, ICSID and ICDR Rules of Arbitration involving the infrastructure, mining, mergers and acquisitions, energy, and oil and gas industries. Rafael is experienced in acting in arbitrations in several jurisdictions, including the US, Mexico, Colombia, Ecuador, Spain and the UK.

Rafael sits as arbitrator in international tribunals under the ICC Rules of Arbitration and the Rules of Arbitration of other international arbitration centres. He has also acted as secretary to international investment arbitration tribunals under the UNCITRAL Rules and is a member of the Editorial Board of the ICC Bulletin and a Latin American Representative to the ICC YAAF.

Rafael graduated with honours from Pontifical Xavierian University School of Law, and obtained an LLM in international business regulation, litigation and arbitration from the NYU School of Law. He is a professor of international arbitration and public international law at the PontificalXavierian University School of Law in Bogotá.



Roberto Hernández-García

Managing Partner, COMAD, S.C., Mexico

Roberto Hernández García is an internationally recognized lawyer for his expertise in Construction Law. He is a Trainer, Procurement Specialist, and Adjudicator certified by FIDIC examination, and serves as a consultant, arbitrator, and member of Dispute Boards on highly complex construction contracts worldwide.

He is a Fellow of two of the most prestigious organizations in the world in his field: the American College of Construction Lawyers and the International Academy of Construction Lawyers.

He advises multilateral organizations, governments, and private sector companies on complex infrastructure, energy, and technology projects, both in Latin America and beyond. His practice focuses on public procurement, dispute resolution, anti-corruption compliance, and dispute prevention in high-impact projects.

He is the sole author of five books on Construction Law and has served as editor, consultant, and co-author on five other specialized works.

Roberto is a frequent speaker at academic institutions and international business forums, speaking in over 15 countries. He also actively contributes to legal and industry publications, including his renowned column "Building Law," published continuously for over a decade.

His career has been recognized by leading international legal directories, including Chambers and Partners (Global and Latin America), Who's Who Legal, Legal 500, and LACCA.



Roberto Laguado Giraldo

Regional Procurement Manager, Inter-American Development Bank (IADB), Ecuador

He is a public procurement specialist with more than 20 years of experience in the field. He has worked directly with Inter-American Development Bank investment programs in Colombia, Argentina, Bolivia, Perú and Ecuador, managing procurement processes across multiple strategic sectors. Based in Ecuador since 2023, he serves as the IDB

Regional Coordinator for the Andean Region in procurement and contracting matters, supporting the Bank's operations in Bolivia, Colombia, Peru, and Ecuador.

He has represented the IDB at international events organized by FIDIC, CICA and the Dispute Resolution Board Foundation. He holds a law degree, postgraduate studies in administrative law and commercial law, and a master's degree in International Economic Law from the University of Warwick in the United Kingdom.

Karem Esther Munive Rojas
Contract Manager/Legal Counsel, Metro de Lima Línea 2 S.A., Peru

Since 2014, Karem Esther Munive Rojas is Contract Manager/Legal Counsel at Metro de Lima Línea 2 S.A., a concession company responsible for the “Lima Metro Line 2 and the Faucett–Gambetta branch” project—a 35-kilometer automated heavy urban metro line forming part of the Lima and Callao metro network—under a BOT (Build-Operate-Transfer) model contracted by the Peruvian State. It is one of Peru's most significant transport infrastructure concessions.

Ms Munive has more than 20 years of professional experience in complex infrastructure and engineering projects, with a particular focus on transport, port, airport, mining and construction sectors. Her practice includes contract management, concession and EPC contract administration, claims strategy, dispute avoidance and resolution, and stakeholder coordination in multidisciplinary and international project environments.

Her current responsibilities include advising the Board and Senior Management on contractual risk, leading direct negotiations and dispute strategies, supporting corporate governance matters, and overseeing the legal and contractual management of claims arising under the concession and related project contracts. She has also played a key role in national and international arbitration proceedings involving major infrastructure investments, including an international investment arbitration before ICSID that resulted in an award in favour of the private investor for more than US\$400 million in 2024.

Prior to joining Metro de Lima Línea 2 S.A., Ms Munive held legal and contract management positions with APM Terminals Callao, Overseas Bechtel Inc. Sucursal del Perú, COSAPI S.A. Ingeniería y Construcción, and Benites, De las Casas, Forno & Ugaz Abogados. Her professional background includes the Lima Metro Line 2 concession, with an estimated CAPEX of US\$5 billion; the North Multipurpose Terminal of Callao, with an estimated CAPEX of US\$400 million; the Las Bambas mining project, with an estimated CAPEX of US\$5 billion; the Antapaccay mining project with an estimated CAPEX of US\$2 billion; the Nueva Fuerabamba project with an estimated CAPEX of US\$300 million; and the expansion of Jorge Chávez International Airport with an estimated CAPEX US\$80 million.

Ms Munive is a lawyer from Pontificia Universidad Católica del Perú and holds an LL.M. in International Advocacy from ISDE, affiliated with Universidad Complutense de Madrid. She is certified in FIDIC contracts, collaborative contracting and dispute boards. She is a member of the Sociedad Peruana de Derecho de la Construcción, ICC Perú's In-House Counsel Commission, the ICC Paris Commission on Arbitration and ADR for the 2024–2027 term, AFIN's Legal Committee and CIAC Mujeres – Peru Chapter. She is also an academic lecturer and frequent speaker on international arbitration, infrastructure project execution and construction-related disputes.





SUSANNA ZAMMATARO

Appointed CEO in May 2025, Susanna brings 25 years of unparalleled experience and expertise to FIDIC. With a distinguished career spanning international organisations, the public and private sectors, Susanna has built an extensive and influential network through continents and sectors, positioning her as a leading figure in global advocacy, strategic planning and organisational transformation.

As the Director General of the International Road Federation (IRF), she successfully spearheaded governance reforms, financial stabilisation and member engagement initiatives, while championing road safety and sustainability on a global scale. Her leadership has been critical in forging and nurturing high-level partnerships across governments, international financial institutions and the private sector, making her a trusted representative at key multilateral forums.

Her ability to navigate complex international landscapes has also been honed through her previous roles including at UN Trade and Development (UNCTAD), where she worked on trade and investment agreements, at the European Commission and in shaping policy, international negotiations and advocacy efforts.

With a Master's in European Law from the College of Europe, and a strong foundation in political science and international relations, Susanna is an accomplished leader committed to driving innovation, fostering global cooperation, and enhancing FIDIC's influence in shaping the future of the sector.



Thaís Fernandes Chebatt

Partner, Pinheiro Neto Advogados, Brazil

Thaís has been at the firm since 2005. She advises clients on contentious and transactional matters related to construction and infrastructure projects, including pre-contractual project feasibility review; contractual model selection; structuring; review and negotiation of construction contracts; contract management; and contract-related national and international judicial and arbitral disputes, as well as other alternative dispute resolution methods (such as mediation, dispute boards and expert determination).



Nguyen Trung

Chair of the Society of Construction Law – Viet Nam (SCLVN) since 2021

FIDIC Certified Adjudicator/Trainer,

Bio:

Nguyen Nam Trung is a dispute resolution practitioner based in Vietnam, serving as the Chair of the Society of Construction Law Vietnam (SCLVN) and an appointed arbitrator and tribunal chair at the Vietnam International Arbitration Centre (VIAC). He is recognized for his extensive expertise in complex construction law, international construction.

Mr. Trung possesses specialized, practical expertise in the Dispute Board (DB) mechanisms that are foundational to modern FIDIC suites. His comprehensive understanding of international contract conditions is seamlessly integrated with his deep knowledge of domestic frameworks, having actively contributed to the legal frameworks on construction contracts and dispute resolution for Vietnam's Construction Law 2026.

Trung has been certified by FCL as FIDIC Certified Adjudicator, and listed on FIDIC President's List of Approved Dispute Adjudicators. He has experience as Chair of Dispute Adjudication Board (DAB), member of DAB, sole member DAB in projects in Vietnam, India, Nepal. He is Country Representative for Dispute Resolution Board Foundation (DRBF) for Vietnam.



Valeria Galíndez

Independent Arbitrator, GALÍNDEZ Arb, Brazil; Vice-President, ICC International Court of Arbitration

Valeria Galíndez is a dual Argentine and Brazilian national and a leading international arbitration specialist with more than two decades of experience. Since 2001, she has participated in over 130 arbitration proceedings as counsel and arbitrator, including high-stakes investor–State disputes. Her practice focuses on construction, energy, mining, foreign investment, and corporate acquisitions.

Valeria currently serves as Vice-President of the ICC International Court of Arbitration. She has also held prominent leadership positions, including Co-Chair of the International Bar Association’s Arbitration Committee and Co-Chair of the ICC Academy for Arbitrators (Latin America).

She has been consistently recognized as a leading arbitration practitioner since 2009 by Chambers and Partners (Global, Latin America and Brazil – Band 1) and by Lexology, which ranks her as a Global Elite Thought Leader. She is fluent in Portuguese, Spanish, English, and French.



Živa Filipič

Independent Arbitrator and Dispute-Resolution Lawyer, France

Živa Filipič is an international arbitrator and dispute-resolution lawyer with over 15 years of experience across a wide range of sectors and legal systems. She has handled numerous arbitrations in construction and engineering, energy and mining, international sales, distribution and agency, corporate matters, and other fields, with particularly extensive experience in cases involving states and state-owned entities.

Until July 2026, Živa served as Managing Counsel of the ICC International Court of Arbitration. In that role, she played a central part in managing hundreds of international arbitrations worldwide. Her responsibilities included reviewing arbitral awards submitted for the ICC Court's scrutiny, as well as assisting the ICC Court Secretariat's case-management teams—eight in Paris and one each in New York, Hong Kong, São Paulo, Singapore, and Abu Dhabi—in preparing appointments and other decisions taken by the Court and guiding their day-to-day case management. As part of the Secretariat's leadership team, she helped shape the Court's practices and policies and led various projects related to the Court's work. Her other roles at the ICC included serving as Counsel in charge of the Middle East and Eastern Mediterranean case-management team and as Acting Deputy Secretary General.

Živa is a Slovenian lawyer and holds an LL.M. from King's College London (KCL). She was a member of KCL's first team for the VIS Moot and later served as the team's main coach during the oral rounds in 2010, when the team won the competition.

She speaks English, Italian, Spanish, and French, and reads and understands Croatian, Serbian, German, and Portuguese.