



PROGRAMME

DAY 1: Thursday 15 October 2026

08.00 - 09.00 *Registration & Welcome coffee*

09.00 - 09.40 **Opening**

Welcome & Keynote session

- **Ovidio Claros Polanco**, Executive President, Bogotá Chamber of Commerce, Colombia

Institutional updates

- **Claudia Salomon**, President, ICC International Court of Arbitration, Paris
- **Susanna Zammataro**, Chief Executive Officer, FIDIC, Geneva

Engineering a bright future together

- **Alfredo Ingletti**, President, FIDIC, Geneva

09.40 - 10.40 **The Role of the Engineer in FIDIC Contracts: Practice and Perspectives**

This session will explore the central role of the Engineer under FIDIC contracts and how it is applied in practice. Bringing together perspectives from employers, contractors, engineers and dispute board members, the discussion will highlight how the Engineer's conduct and approach can shape project delivery and relationships between the parties.

- The role and responsibilities of the Engineer under FIDIC contracts
- Expectations from different stakeholders (Employer, Contractor, Engineer)
- Practical challenges in the implementation of the Engineer's role
- Alignment of local practises with FIDIC Contracts and its Golden Principles
- **Daduna Kokhraidze**, Chief Legal and Contracts Officer, FIDIC, Geneva
- **Fernando Favela Fierro**, Secretary & Vice President International, Cámara Nacional de Empresas de Consultoría (CNEC), Mexico
- **Diana Korte Leiva**, Project Coordinator, Road Infrastructure and Urban Mobility Programme: Resilient Connectivity, Ministry of Public Works and Transport, Costa Rica
- **Nguyen Trung**, FIDIC Certified Adjudicator & Trainer; Construction Arbitrator, Vietnam

DAY 1: Thursday 15 October 2026 (Cont.)

- **Laura Vinssac**, Legal Director for LATAM, Spain and Portugal, Soletanche Bachy (VINCI), France

Moderator

- **Roberto Hernández-García**, Managing Partner, COMAD, S.C., Mexico

10.40 - 11.10 Q&A

11.10 - 11.40 *Coffee break*

11.40 - 12.40 **Public Law and FIDIC Contracts: Variations, Permits and Acts of Authority**

Public-law and regulatory interventions are often at the core of disputes in infrastructure projects. This session will examine how such events are characterised under FIDIC contracts, and the implications this classification has for time, cost and claims management. It will also explore the perspective of project financiers, including multilateral development banks (MDBs), and how lenders assess regulatory and government interventions.

- Classification of public-law events under FIDIC contracts
- Distinction between Change in Law and acts of public authorities
- Permit-related risks and regulatory interventions
- Variations triggered by governmental requirements
- Time, cost and procedural consequences
- Arbitrability of decisions involving public authorities

- **Karem Esther Munive Rojas**, Contract Manager/Legal Counsel, Metro de Lima Línea 2 S.A., Peru
- **Rafael Rincón**, Partner, Rincón Castro Abogados, Colombia
- **Luis Otavio Rosa**, Managing Partner, Tarobá Engenharia, Brazil; FIDIC Certified Consulting Engineer FCCT and Certified Trainer FCT; Member, FIDIC FCL FCCE Committee; Member, FIDIC Contracts Committee Task Group EPCM; Member, ICC Institute of World Business Law
- **Jeff Taylor / Jesper Pederson***, ADB – *Daduna to follow up on 9 Sept*

Moderator

- **Elena Mereminskaya**, International Arbitrator, Chile; President, Chilean Society of Construction Law

12.40 - 13.10 Q&A

DAY 1: Thursday 15 October 2026 (Cont.)

13.10 - 14.40 *Lunch*

14.40– 15.10 **Introductions from supporting Institutions**

- **Juan Carlos Quiñones Guzmán**, Chief Legal Officer, Cámara Colombiana de la Infraestructura (CCI), Colombia / **Tatyana Orozco de la Cruz**, President, **Colombian Chamber of Infrastructure**. To be invited on 14 Sept
- **Gustavo Andrés Piedrahita**, Director, Arbitration and Conciliation Center, Bogotá Chamber of Commerce, Colombia

Moderator

- **Patricia Ferraz**, Director, Arbitration & ADR South America, ICC Dispute Resolution Services, São Paulo

15.10 - 16.10 **FIDIC Contracts in Civil Law Systems: Key Provisions and Legal Challenges**
FIDIC contracts are widely used in civil law jurisdictions, raising important questions regarding their interpretation and application. This session will explore how core FIDIC provisions interact with civil law concepts and mandatory legal frameworks.

- Legal nature and enforceability of FIDIC time bar clauses in civil law jurisdictions
- Interaction between contractual risk allocation and mandatory rules
- Liquidated damages and penalty clauses under civil law
- Duties of good faith, loyalty and cooperation

- **Estefanía Ponce Durán**, Partner, Posse Herrera Ruiz, Colombia
- **Francesco Campora Gatica**, Partner, Letelier Campora, Chile
- **Jaime Gray**, Founding Partner & CEO, NPG Abogados, Peru
- **Andrea Hulbert**, International Arbitrator, Mediator, and Dispute Board, Hulbert Volio Abogados, Costa Rica; Council Member, ICC Institute of World Business Law

Moderator

- **Gustavo Scheffer da Silveira**, Partner, Tauil & Chequer Advogados, associated with Mayer Brown, Brazil

16.10 - 16.40 Q&A

16.40 - 17.10 *Coffee Break*

DAY 1: Thursday 15 October 2026 (Cont.)

17.10 - 18.00 **Building a Profile in Construction Disputes: Arbitrators, DAAB Members and Experts**

This practical session will provide guidance on how to develop a profile as an arbitrator, DAAB member or expert in construction disputes. It will focus on the practical steps required to gain visibility and appointments in the field.

- Positioning oneself for appointments in arbitration and dispute boards
- Inclusion in key lists, including the FIDIC President's List
- Practical tips for building a credible profile
- Market expectations and selection criteria
- **Nicolás Gálvez Solís**, Counsel, ICC International Court of Arbitration, Paris
- **Marcela Paz Radovic Córdova**, Director, Radovic y Asociados SpA, Chile
- **Petra Rihar**, Co-Founder, Rihar & Thouvenin Dispute Resolution, Switzerland
- **Daisy (Qianwei) Mao**, Director, Secretariat Avisors LLC, United States

Moderator

- **Marco Ruggiero**, FIDIC Certified Adjudicator | DB Practitioner, Ruggiero ADR, Switzerland

18.00 - 18.30 Q&A

18.30-20.00 *Cocktail reception*

DAY 2: Friday 16 October 2026

09.00-09.10 Welcome Day 2

- **María Mónica Conde Barragán**, Secretary General, ICC Colombia & Bogotá Chamber of Commerce, Colombia
- **Patricia Ferraz**, Director, Arbitration & ADR South America, ICC Dispute Resolution Services, São Paulo
- **Daduna Kokhraidze**, Chief Legal and Contracts Officer, FIDIC, Geneva

09.10 -10.10 **Pass-Through Claims and Subcontracting Structures: Managing Back-to-Back Risks and Upstream Recovery**

This session will explore the legal and practical challenges of managing claims across multi-tiered contractual structures in construction projects. It will focus on how to coordinate claims and notices effectively to enable upstream recovery.

- Back-to-back contractual structures in concession and infrastructure projects
- Pay-when-paid clauses: enforceability and practical implications
- Managing claims and notices across the supply chain
- The role and responsibility of the main contractor as intermediary
- Remedies for wilful misconduct or breach of duty to cooperate upstream

- **Gagan Anand**, Managing Partner, Legacy Law Offices LLP, India; Vice-Chair, FIDIC Contracts Committee
- **Cameron Beverley**, Legal Director, Mota-Engil, Portugal
- **Eric Franco**, Partner, Legal Delta, Peru
- **Kirsten Odyński**, Partner, White & Case LLP, Houston, United States

Moderator

- **Thaís Fernandes Chebatt**, Partner, Pinheiro Neto Advogados, Brazil; Director, Brazilian Institute of Construction Law (IBDIC)

10.10 - 10.40 Q&A

10.40 -11.10 *Coffee break*

11.10 -12.10 DAABs in Practice: Dispute Avoidance and Interaction with Arbitration

Dispute Avoidance and Adjudication Boards (DAABs) play an important role in preventing disputes and resolving them at an early stage. This session will explore DAAB's preventive function, how their decisions are treated in arbitration proceedings and how to bridge the gap between system design and real-world outcomes.

- Practical insights based on trends, compliance, and evolution of disputes in MDB-financed projects
- Treatment of DAAB decisions in arbitration
- Evidentiary value and standard of review
- What makes a DAAB decision "robust" under arbitral scrutiny
- Enforcement of DAAB decisions

- **Katherine González Arrocha**, Arbitrator & Dispute Resolution Consultant, Panama
- **Roberto Laguado Giraldo**, Regional Procurement Manager, Inter-American Development Bank (IADB), Ecuador
- **Pablo Laorden Mengual**, Managing Partner, LÁMBAL Abogados, Spain; FIDIC Accredited Adjudicator and Trainer, FCIArb

Moderator

- **Ignacio Palacios**, FIDIC Certified Adjudicator and Trainer, Spain

12.10 -12.30 Q&A

12.30 -13.50 *Lunch*

13.50 - 14.50 Efficient Case Management in Arbitration: Tools, Techniques and Best Practices

In the context of increasingly complex disputes, this session will explore practical techniques to improve efficiency in arbitration. It will consider how established tools can be combined with emerging practices to enhance time and cost management.

- Bifurcation and early determination strategies
- Mediation windows and settlement facilitation
- Mid-stream conferences and proactive tribunal management
- Innovative approaches to expert evidence
- Preliminary views & chairing settlement conferences
- Sampling and similar techniques
- Pre-arbitral urgent interim relief

• **Eileen Khor***, Division Litigation Counsel, Siemens Energy Germany – PB with email

- **Dona Karisfa**, Senior Manager, Contract Administration, PT PP (Persero) Tbk, Indonesia; FIDIC Certified Trainer & Contract Manager
- **Fernando Mantilla-Serrano**, Of Counsel, Latham & Watkins LLP, France
- **Eduardo Zuleta**, Independent Arbitrator, Arbitration Chambers, Colombia; Member, ICC Institute of World Business Law

Moderator

- **Živa Filipič**, International Arbitrator and Dispute Resolution Lawyer, France

14.50 - 15.10 Q&A

15.10 - 15.40 Revised ICC Arbitration Rules: Application to Construction Disputes

This session will provide an overview of recent updates to the ICC Arbitration Rules and their impact on construction and infrastructure disputes.

- Efficiency measures and procedural improvements
- Practical considerations for users
- Impact on case management and dispute resolution strategy

DAY 2: Friday 16 October 2026 (Cont.)

- **Valeria Galíndez**, Independent Arbitrator, GALÍNDEZ Arb, Brazil; Vice-President, ICC International Court of Arbitration
- **Alberto Zuleta Londoño**, Partner, Cuatrecasas, Colombia; Member, ICC Institute of World Business Law

Moderator

- **Claudia Salomon**, President, ICC International Court of Arbitration, Paris

15.40-16.00 Q&A

16.00-16.15 **Closing**

- **Patricia Ferraz**, Director, Arbitration & ADR South America, ICC Dispute Resolution Services, São Paulo
- **Susanna Zammataro**, Chief Executive Officer, FIDIC, Geneva

**invited*