

20th ICC New York Conference on International Arbitration



New York | 18-19 September 2025

PROGRAMME

Friday, 19 September 2025

All times are Eastern Time (ET)

8.15 – 9.00 *Registration and welcome coffee*

9.00 – 9.10 **Welcome remarks**

- **Marek Krasula**, Director, Arbitration and ADR, North America, ICC Dispute Resolution Services, New York

9.10 – 9.30 **Keynote address**

- **John W.H. Denton AO**, ICC Secretary General, Paris

9.30 – 10.15 **ICYMI @ ICC DRS**

In case you missed it (ICYMI), this panel will key you into recent developments in ICC Dispute Resolution Services. From a peek into the ICC Rules of Arbitration revision and reports from the ICC Commission on Arbitration and ADR to recent research findings and statistics, panelists will give a behind-the-scenes look into where we've been and where we're going — and what you need to know.

- **Claudia Salomon**, President, ICC International Court of Arbitration, Paris
- **Asli Yilmaz**, Managing Counsel, ICC International Court of Arbitration, Paris

Moderated by:

- **Anne Marie Whitesell**, Professor, LLM Program and Faculty Director, Program on International Arbitration and Dispute Resolution, Georgetown Law, Washington D.C., United States; Former Secretary General, ICC International Court of Arbitration

10.15 – 10.45 *Coffee break*

10.45 – 11.45 **Critical Issues in Critical Industries**

As economic pressures shift, regulatory landscapes evolve, and cross-border commerce becomes increasingly complex, major industries are adapting their approaches to dispute resolution in real time. This panel brings together a dynamic mix of in-house counsel, experts, and dispute resolution professionals. Together, they will offer a candid look at how the dispute resolution landscape is being influenced by current economic trends, trade policies, and more.

- **Justin D’Agostino**, Global CEO, Herbert Smith Freehills Kramer, Hong Kong; Member, ICC Executive Board
- **Alfredo Del Carril**, Vice President & Chief Legal Officer, AES Andes, Chile
- **Kate Gonzalez**, Senior Legal Counsel, Airbus Americas, Washington D.C., United States
- **Effie D. Silva**, SVP, General Counsel and Corporate Secretary, Fresh Del Monte, Miami, FL, United States

Moderated by:

- **D. Jason File**, Director of Legal Affairs and General Counsel, United States Council for International Business (USCIB), New York, NY, United States

11.45 – 12.45 **Managing Privilege in International Arbitration**

Privilege is an important and often consequential issue in arbitral proceedings, yet it remains one of the most unsettled areas of the field. This panel will explore today’s conversations and controversies surrounding privilege, including approaches for selecting the applicable privilege rules, procedures for resolving privilege claims, and whether and to what extent uniform guidelines on privilege can be helpful. Panelists will draw upon recent reports and developments, and their own experience managing various privilege issues. The audience will be invited to share their views on addressing issues of privilege in arbitration proceedings, both in terms of ideals and their practice.

- **Kathryn Barnes**, Senior Counsel, Chevron, San Ramon, CA, United States
- **Joseph E. Neuhaus**, Independent Arbitrator, Neuhaus Arbitration LLC, New York, NY, United States
- **Ina C. Popova**, Partner, Debevoise & Plimpton LLP, New York, NY, United States
- **Thomas Stouten**, International Arbitration Partner, Houthoff, The Netherlands; Member, ICC International Court of Arbitration

Moderated by:

- **John V. H. Pierce**, Partner and Global Co-Chair of the International Arbitration Practice, Latham & Watkins LLP, New York, NY, United States

12.45 – 14.30 *Lunch break (on site)*

14.30 – 15.45 **The Bare Minimum: Benefits and Barriers**

How much is enough when it comes to arbitral awards? Does the answer to that question depend on the parties involved, amount in dispute, choice of law, and where the award will be enforced? Should it? This panel dives into the findings of The Bare Minimum project, a multijurisdictional study on cost-efficient award writing, with insights from some of the project's leaders and a mix of other key stakeholders. Together, they will examine the practical and legal implications of "lean" awards, discuss how efficiency impacts access to justice for SMEs, and explore evolving expectations around what constitutes a reasoned decision.

- **William H. Crosby, Jr.**, SVP, Associate General Counsel, Managing Attorney and LATAM Regional Coordinator, Interpublic Group, New York, NY, United States
- **Sophie Nappert**, Independent Arbitrator, 3 Verulam Buildings, United Kingdom
- **S. I. Strong**, K.H. Gyr Professor of Private International Law, Emory University School of Law, Atlanta, GA, United States; Council Member, ICC Institute of World Business Law
- **Dan Tan**, Principal, Dan Tan Law, New York, NY / San Francisco, CA, United States / Singapore

Moderated by:

- **George A. Bermann**, Walter Gellhorn Professor of Law & Jean Monnet Professor of European Union Law, Director, Center for International Commercial and Investment Arbitration (CICIA), Co-Director, European Legal Studies Center, Colombia University School of Law, United States

15.45 – 16.15 *Coffee break*

16.15 – 17.15 **Awarding Costs: Pitfalls and Best Practices in Drafting Costs Decisions**

Many awards struggle to articulate a clear and thorough approach for reaching decisions on costs by contrast to decisions on jurisdiction, liability and damages. What are the most common pitfalls that should be avoided and what best practices should be considered to write better reasoned and more predictable cost allocation decisions? This two-part panel will start with a live mock session of the ICC Court scrutinizing a draft final award on costs. Following the mock session, panelists will discuss modern practices, emerging trends and an array of approaches to improve cost allocation decisions in international arbitration.

- **Stephanie Cohen**, Independent Arbitrator, New York, NY, United States; Member, ICC International Court of Arbitration
- **Paul Di Pietro**, Counsel, ICC International Court of Arbitration, New York
- **Claudia Salomon**, President, ICC International Court of Arbitration, Paris
- **Ank Santens**, Partner, White & Case LLP, New York, NY, United States; Member, ICC International Court of Arbitration
- **Sarah Z. Vasani**, Founding Director & Independent Arbitrator, Vasani International Arbitration, United Kingdom; Member, ICC International Court of Arbitration

17.15 – 17.25 **Closing Remarks**

- **Peter J.W. Sherwin**, Partner, Proskauer Rose LLP., New York, N.Y., United States; Chair, USCIB/ICC USA Arbitration Committee; Member, ICC International Court of Arbitration
- **Craig Chiasson**, Partner, BLG, Vancouver, Canada; Chair, ICC Canada Arbitration Committee

17.25 – 19.30 *Cocktail reception (on site)*